

PD ABW-283  
114260

# QUALITY IMPROVEMENT IN PRIMARY SCHOOLS (QUIPS)

## COMMUNITY SCHOOL ALLIANCES (CSA) PROJECT

### QUARTERLY REPORT

1 January 2002 to 31 March 2002

USAID Cooperative Agreement No. 641-CA-00-97-00160-00

Education Development Corporation, Inc. (EDC)  
SAVE the Children, U.S.  
CARE International

#### INTRODUCTION

This quarterly report covers the period from 1 January 2002 to 31 March 2002 under USAID Cooperative Agreement No. 641-CA-00-97-00160-00. The report summarizes major accomplishments by the CSA project in Ghana during this period, plans for next period, and a summary of expenditures for the period. Briefly, the sub-activities of the CSA project are: 1) increased community awareness, responsibility, and advocacy for education; 2) strengthened school support organizations in each community; 3) communities participating in the design, implementation and monitoring of schools; and 4) district education officers using monitoring and evaluation to improve education management.

#### MAJOR ACCOMPLISHMENTS

The following major accomplishments were completed during this quarter.

**SMC/PTA Handbook.** Production of the SMC/PTA Handbook for the GES continued throughout the quarter. To date, 40,500 copies have been delivered to the CSA office. Of these, 2,000 have been delivered to GES headquarters, 6,240 have been given to CRS, and 6,382 have been delivered to the 8 Cohort 4 districts that have started their SMC/PTA training expansion program. The remaining manuals are currently being stored at the CSA Accra and Kumasi offices.

**SMC/PTA Training – Cohort 5.** Two five-day TOT workshops were held for representatives from each of the 18 Cohort 5 districts to prepare for the SMC/PTA training activity. Subsequently, five-day SMC/PTA training workshops were held in each of the districts (62 PSCs). The training workshops were facilitated collaboratively by CSA staff, CSA facilitators, and GES staff. Following the workshops, visits were made to each community to review progress on the SPIPs and to update them where necessary.

**SMC/PTA Community-Based Refresher Training – Cohort 4.** As a supplement to the regular district-based SMC/PTA training cycle, Cohort 4 facilitators have been conducting community-based SMC/PTA training to both refresh those participants of the district-based workshops and to include additional community representatives who were not able to attend the district-based training. These workshops are generally one day and usually cover three or four topics from the SMC/PTA Resource Handbook.

**Microgrant – Cohorts 4 and 5.** Tranche 2 projects are underway in all 126 Cohort 4 communities; it is expected that most of the projects will be completed early in the next quarter. Twenty-one tranche 1 projects have been awarded in Cohort 5; proposals for the remaining 41 communities are currently under review and are expected to be awarded early next quarter.

**Remobilization – Cohort 4.** Three-day remobilization exercises were conducted in all 126 Cohort 4 communities. Story-picture cards and other PLA tools were used with different focus groups in the community to generate discussions around education and how community members could contribute to improving quality. On the last day of the activity, communities updated their SPIPs, integrating issues that had arisen during the previous days.

**Community Drama/Public Forum – Cohorts 4 and 5.** The first community drama and public forum activities for Cohort 5 were conducted in 40 of the 62 Cohort 5 communities, while second community drama activities were conducted in 22 of the 126 Cohort 4 communities (the first round of community drama in Cohort 4 took place last year). In each case, drama performances were scripted, rehearsed, and performed by community members and were intended to highlight and generate discussion around issues that had been identified on their SPIPs. These activities were well attended by community members and also drew district level officers into some communities. The drama activities for the remaining Cohort 4 and Cohort 5 communities will take place next quarter.

**SMC/PTA Training Expansion.** The SMC/PTA training expansion program was initiated in 8 districts during the quarter: Jaman, Twifo Hernan, Mpohor Wassa East, Kwabere, Asuogyaman, Ga, Kadjebi, and Krachi. Five-day TOT workshops for district officers and national service personnel were held in each district and cluster-based training activities got underway in 2 of the districts: Kwabere and Jaman. The remaining 6 districts will begin their cluster training activities in April and it is anticipated that the cluster-based training will be completed for all 8 districts by the end of next quarter.

**National Service Secretariat Pilot.** This program is still underway for the seven pilot districts in the south: Jaman, Twifo Hernan, Mpohor Wassa East, Kwabere, Asuogyaman, Ga, and Krachi. CSA staff provide occasional technical support through visits to the community participation coordinators (CPCs) in the districts. The national service personnel assigned to each district also participated in the PLA TOT workshops in support of the implementation of the district grants and the SMC/PTA TOT workshops in support of the SMC/PTA expansion in their respective districts. These personnel will also assist with the follow-on activities related to these two programs.

**District Management Training/District Grants.** During the quarter, CSA continued to refine the community participation components of the district management training activities, in line with the modifications to the program that were being made at ILP. CSA collaborated with ILP in the delivery of 9 4-day Cohort 5 district management training workshops, in support of the district grant. CSA's main responsibility during the workshops is to help the districts to understand the importance of community participation in education and assist them to incorporate supportive activities into their district grant applications.

**M&E Capacity Building Program.** A 6-day TOT workshop was conducted to prepare for the implementation of the first phase of the M&E capacity building program. Twenty-five members of GES, from headquarters, regional, and district levels, were identified as potential trainers for the M&E program and were invited to participate in the TOT, along with the CSA trainers. After a delay related to the unanticipated PMT activities, the program began with 2-day district visits conducted in 7 Cohort 4 districts. The visits were carried out by teams of CSA/EARC staff members and GES trainers. During these visits, an assessment was made of the current M&E practices within the district office and the M&E plan components of the district grant applications were reviewed and refined where necessary.

**IEC – Radio and Newsletter.** Thirty-seven live radio programs were conducted during the quarter, with repeats on the alternate weeks; Sunyani/Brong Ahafo (6), Cape Coast/Central (7), Ho/Volta (6), Takoradi/Western (2), Koforidua/Eastern (6), Ada/Greater Accra (7), and Kumasi/Ashanti (3). In February, the Kumasi/Ashanti station replaced the Takoradi/Western station to provide better coverage of the Cohort 4 and Cohort 5 communities. Volume 4, Issue 1 of the newsletter, 'Voice from the Community' was produced and will be distributed in early April.

**Community Match.** The cumulative 'community match' collected for CSA partnership school communities through 31 March 2002 was \$1,215,951; an average of \$4,979 per each of 18 Cohort 1 PSCs, \$8,349 per each of 27 Cohort 2 PSCs, \$9,183 per each of 54 Cohort 3 PSCs, \$2,922 per each of 126 Cohort 4 PSCs, and \$361 per each of 62 Cohort 5 PSCs. Detailed tracking sheets are included under separate cover. With the \$252,714 that has been collected in institutional match, CSA now has a match total of \$1,468,665, or 58% of the total obligation of \$2,536,654.

**Field Time and Project Staff.** Average field time for senior staff for the quarter was 48 percent, which included the project director, deputy director for finance and operations, and two associate directors for field activities. Field vehicle usage time was 93 percent.

## CUMULATIVE TRACKING SUMMARY OF KEY ACTIVITIES COMPLETED - FY 98/99/00/01/02

### Sub Activity 1: Community Awareness, Responsibility and Advocacy Increased

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Mar. 2002 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
Baseline	18	27	54	78			21
PLA	18	27	54	126			62
IEC Comm. Drama (public forum)	18	27	54/54	126		22	40
IEC Re-mobilization (video drama/forum or story picture- card/forum)	18/6/18	27	54		54	126	
IEC Calendars (pocket/wall)	10,000/ 400	25,000/ 600	20,000/ 1,000	25,000			
IEC Radio Programs (6 sites)	239 programs & 6 launches				79 programs		

### Sub Activity 2: School Support Organizations Strengthened

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Mar. 2002 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
SPIP Development	18	27	54	126			62
SMC/PTA Training	5, 3, 2 & 2 days	5, 3, 2 & 2 days	5, 3 & 2 days	5 days		3 days	5 days
Microgrant	Tr. 1 (18) Tr. 2 (18) Tr. 3 (16)	Tr. 1 (27) Tr. 2 (27) Tr. 3 (25)	Tr. 1 (54) Tr. 2 (54) Tr. 3 (54)	Tr. 1 (126)		Tr. 2 (126)	Tr. 1 (21)
IEC Newsletter	Vol.1 #1-3 Vol.2 #1-3	Vol.1 #1-3 Vol.2 #1-4	Vol.2 #1-4 Vol.3 #1-3	Vol.2 #4 Vol.3 #1-3		Vol. 3 #4 Vol. 4 #1	Vol. 3 #4 Vol. 4 #1

(Note: SPIPs, SMC/PTA training & microgrants support both Sub Activity 2 & 3.)

### Sub Activity 3: Communities Participating in Design, Implementation & Monitoring

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Mar. 2002 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (54 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
SMC/PTA Self- Appraisal (3 times in 2 years)	18 (first) 18(second) 18 (third)	27 (first) 27 (second) 27 (third)	54 (first) 54 (second) 54 (third)	126 (first)		126 (second)	62 (first)
SPIPs Review & Update	18/9/18	27/18/5/27	54		54	126	
Re-mobilization/ Refresher & Phase- out	18 18 (phase- out)	27 27 (phase- out)	54		54	126	
Assessment/Impact	18	27			54		

## SUMMARY OF EXPENDITURES FOR THE QUARTER

<b>Contract:</b>	Total Estimated Amount	<b>\$11,111,886</b>
<b>Expenditures:</b>	Actual Cumulative Expenditures through 31 December 2001	<b>4,874,105</b>
	Estimated Expenditures for 1 January – 31 March 2002	<b>666,453</b>
	Estimated Cumulative Expenditures through 31 March 2002	<b>5,540,558</b>
<b>Remaining Unexpended Balance:</b>		<b>\$5,571,328</b>

## PLANS FOR NEXT QUARTER

The work plan includes tracking of Cohort 4 tranche 2 and Cohort 5 tranche 1 microgrants, conduct of second round of SMC/PTA expansion TOT workshops for Cohort 4, continuation of Cohort 5 district management training, conduct of Cohort 5 district grant review workshops, continuation of Cohort 4 M&E district visits, conduct of Cohort 4 M&E cluster training, on-site training, and technical training, conduct of M&E TOT 2, and continuation of the IEC radio programme.

## PROJECT OFFICE TRAVEL SCHEDULE – APRIL THROUGH JUNE 2002

### M&E District Visit - Cohort 4

2-3 April	Dormaa, Jaman, Tano, Jasikan, Krachi, and Asuogyaman
4-5 April	Ejisu, Kwabere, Afigya Sekyere, Kadjebi, and Nkwanta
23-24 May	East Mamprusi
27-28 May	Nanumba, Zabzugu/Tatale, Bongo, Sissala
30-31 May	East Gonja, Saboba/Chereponi, Kassena-Nankana

### M&E Cluster Training - Cohort 4

8-12 April	Kwabere, Ejisu, Afigya Sekyere, Tano, Jaman, and Dormaa
15-19 April	Wassa Amenfi, Nzema East, Mporhor Wassa East, Twifo Heman, Ga, and Asuoyaman Krachi, Nkwanta, Kadjebi, Jasikan, Manya Krobo, and Yilo Krobo
3-7 June	Bongo, Kassena-Nankana, Sissala Nanumba, Zabzugu/Tatale, East Mamprusi, East Gonja, Saboba/Chereponi

### M&E On-Site Visit - Cohort 4

23-24 April	Dormaa, Jaman, and Tano
25-26 April	Ejisu, Kwabere, and Afigya Sekyere
29-30 April	Twifo Heman, Nzema East, and Mporhor Wassa
2-3 May	Wassa Amenfi, Manya Krobo, Yiko Krobo
6-7 May	Krachi, Jasikan, Ga
8-9 May	Nkwanta, Kadjebi, Asuogyaman
27-28	East Mamprusi

### M&E Training of Trainers Workshop 2

13-17 May	Marina Hotel, Dodowa
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### M&E Technical Training – Cohort 4

10-14 June	Kwabere, Ejisu Juaben, Afigya Sekyere, Tano, Jaman, Dormaa, Wassa Amenfi, Nzema East, Twifo Heman, Ga, Asuogyaman
17-21 June	Bongo, Kassena-Nankana, Sissala, Nanumba, Zabzugu/Tatale, East Mamprusi, East Gonja, Saboba/Chereponi, Krachi, Nkwanta, Kadjebi, Jasikan, Manya Krobo, Yilo Krobo

### **District Grant Workshop - Cohort 5**

2-5 April      Wenchi, Techiman, and Nkoranza  
15-18 April    Offinso, Sefwi Wiawso, and Juaboso Bia  
22-25 April    Kwaebibirem, Birim North, and Akwapim South

### **District Grant Application Review Workshop - Cohort 5**

28-29 April    Sekyere East, Sekyere West, and Ejura Sekyeredumase  
2-3 May        Agona, Gomaa, Asikuma Odoben Brakwa  
6-7 May        North Tongu, Tema  
9-10 May       Wenchi, techiman, Nkoranza  
14-15 May      Offinso, Sefwi Wiawso, Juaboso Bia  
20-21 May      Kwaebibirem, Birim North, Akwapim South

### **SMC/PTA Expansion TOT Workshops – Cohort 4**

13-17 May      Afigya Sekyere  
20-24 May      Manya Krobo  
27-31 May      Nzema East, Jasikan  
3-7 June        Nkwanta, Yilo Krobo, Dormaa  
17-21 June      Wassa Amenfi

### **IEC - Radio Programs**

2,16 & 30 April   Brong Ahafo, Sunyani  
4 & 18 April      Eastern, Koforidua  
3 & 17 April      Volta, Ho  
5 & 19 April      Greater Accra, Ada  
6 & 20 April      Central, Cape Coast  
8 & 22 April      Ashanti, Kumasi

14 & 28 May      Brong Ahafo, Sunyani  
2, 16, & 30 May   Eastern, Koforidua  
1, 15, & 29 May   Volta, Ho  
3, 17, & 31 May   Greater Accra, Ada  
4 & 18 May      Central, Cape Coast  
6 & 20 May      Ashanti, Kumasi

11 & 25 June      Brong Ahafo, Sunyani  
13 & 27 June      Eastern, Koforidua  
12 & 26 June      Volta, Ho  
14 & 28 June      Greater Accra, Ada  
1, 15, & 29 June   Central, Cape Coast  
3 & 17 June      Ashanti, Kumasi

# **QUALITY IMPROVEMENT IN PRIMARY SCHOOLS (QUIPS)**

## **COMMUNITY SCHOOL ALLIANCES (CSA) PROJECT**

### **QUARTERLY REPORT**

1 October 2001 to 31 December 2001

USAID Cooperative Agreement No. 641-CA-00-97-00160-00

Education Development Corporation, Inc. (EDC)  
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### **INTRODUCTION**

This quarterly report covers the period from 1 October 2001 to 31 December 2001 under USAID Cooperative Agreement No. 641-CA-00-97-00160-00. The report summarizes major accomplishments by the CSA project in Ghana during this period, plans for next period, and a summary of expenditures for the period. Briefly, the sub-activities of the CSA project are: 1) increased community awareness, responsibility, and advocacy for education; 2) strengthened school support organizations in each community; and 3) communities participating in the design, implementation and monitoring of schools.

### **MAJOR ACCOMPLISHMENTS**

The following major accomplishments were completed during this quarter.

**PLA – Cohort 5.** PLA was conducted in the remaining 44 of the 62 Cohort 5 PSCs during this period, completing this activity for the cohort. There were six PLA teams, each led by a CSA staff member, all with local language capability, and each composed of three to five National Service facilitators and one to two district-level GES staff members. The PLA exercise takes four days and the teams reside in the communities. The exercise involves eight sub-groups: men, women, boys, girls, teachers, SMC/PTA executives, Chief/elders, and Unit Committee. At least two PLA sessions are held with each sub-group, culminating in a community-wide meeting where community actions are identified, discussed and prioritized for implementation. PLA reports for all 62 PSCs have been completed and will be distributed in January.

**SMC/PTA Manual.** Production of the SMC/PTA Manual for the GES is underway. Approximately 1,000 copies have been delivered to the CSA office and it is expected that the remaining 70,000 will be available for distribution by the end of the next quarter. CSA will distribute the manuals during Cohort 5 and 6 SMC/PTA Training and all SMC/PTA Expansion workshops.

**SMC/PTA Training – Cohort 4.** Three-day SMC/PTA training workshops were held in all 18 Cohort 4 districts (126 PSCs). Workshops were facilitated collaboratively by CSA staff, CSA facilitators, and GES staff. Following the workshops, visits were made to each community to review the current state of school improvement activities and to assist the communities to update their SPIPs.

**SMC/PTA Community-Based Refresher Training – Cohort 4.** As a supplement to the regular district-based SMC/PTA training cycle, Cohort 4 facilitators have been conducting community-based SMC/PTA training to both refresh those participants of the district-based workshops and to include additional community representatives who were not able to attend the district-based training. These workshops are generally one day and usually cover three or four topics from the SMC/PTA Resource Handbook.

**Microgrant – Cohorts 3 and 4.** All 54 Cohort 3 tranche 3 microgrant projects have been completed. All but 1 of the 126 Cohort 4 tranche 1 projects have been completed and 123 tranche 2 were awarded and distributed. These microgrants will begin to be tracked in the next quarter.

**Remobilization – Cohort 3.** Three-day remobilization exercises were conducted in all 54 Cohort 3 communities, in conjunction with the impact data collection activity. During the activity, communities updated their SPIPs and facilitators prepared them for the phase out of CSA.

**National Service Secretariat Pilot.** This program got underway during the quarter, starting with a TOT for GES and NSS staff, jointly delivered with CRS, and followed by Facilitator Training workshops in each of the seven pilot districts in the south: Jaman, Twifo Heman, Mpohor Wassa East, Kwabere, Asuogyaman, Ga, and Krachi. CSA staff provided technical support for the district level facilitator training workshops and will continue to make follow-up support visits in each of the 7 districts. Facilitators from these districts will also be involved in PLA workshops that are scheduled for January 2002, in support of the district grant implementation.

**District Management Training/District Grants.** CSA continues to work collaboratively with ILP in the delivery of District Management Training Kick-Off and Training workshops and District Grant Review workshops. Four 2-day regional kick-off workshops and 15 management training workshops were delivered to Cohort 4 during the quarter. During these workshops, CSA facilitators delivered modules on Involving Communities in Education Management and Participatory Planning. Seven regional district grant review workshops were also held during the quarter. During these workshops, CSA provided support for the development of the community participation components of the district grant applications.

**M&E Capacity Building Program.** Dr. Seth Spaulding, a CSA consultant, visited Ghana for the month of November to assist CSA with the development of the new M&E capacity building program. During his visit, CSA conducted a participatory development workshop with representatives of the national MOE, national, regional and district GES, and QUIPS and other development partners. A draft program design and training materials were developed at this workshop and continue to be refined by the CSA team. Implementation of the new program is scheduled to begin at the end of January 2002.

**IEC – Radio and Newsletter.** Forty-two live radio programs were conducted plus repeats on the alternate weeks; Sunyani/Brong Ahafo (7), Cape Coast/Central (7), Ho/Volta (7), Takoradi/Western (7), Koforidua/Eastern (7) and Ada/Greater Accra (7). Volume 3, Issue 4 of the newsletter, 'Voice from the Community' will be prepared and distributed in early January.

**Monitoring and Evaluation.** In August 2001, a random sample of 21 of the 62 Cohort 5 PSCs was drawn for the baseline data collection. During this quarter, baseline 'best practice' data was collected by the DMAs in the remaining 17 of these Cohort 5 PSCs, in conjunction with the PLA activity. The revised version of the 'Best Practice' assessment instrument, where the 18 original sub-objectives were reduced to 9, was used for this activity. Also in August 2001, the random samples of 18 Cohort 4 PSCs, 24 Cohort 4 supplementary communities, 9 Cohort 2 PSCs, and 6 Cohort 1 PSCs that have been used in the past were again scheduled for the R4 data collection. During this quarter, R4 data was collected in 13 Cohort 4 PSCs, 15 Cohort 4 supplementary communities, 4 Cohort 2 PSCs, and 4 Cohort 1 PSCs, completing the R4 data collection for FY 2001. Data was collected on the CSA focus areas of empowerment and participation in Cohort 4, using the original 'best practice' items for the PSCs and the revised 'best practice' items for the supplementary communities. Data was collected on the five CSA sustainability measures of empowerment, participation, partnerships, resources and transparency in Cohort 1 and Cohort 2, using the original 'best practice' items. Impact data was collected in all 54 Cohort 3 communities, in conjunction with the Remobilization activity. This data was collected on all 18 CSA 'best practice' items, using the original 'best practices' instrument. All data for all cohorts has been submitted to PME for processing and transmission to USAID.

**Facilitators.** Cohort 5 facilitators have completed the PLA activities, settled in their respective districts, and begun work on other community mobilization activities, including initial preparation for the community drama. These facilitators also attended a 3-day CSA facilitator training workshop to increase their understanding and competency in community mobilization techniques. Cohort 4 facilitators also assisted with the Cohort 5 PLA, conducted SMC/PTA training in their respective districts, and assisted their communities with the completion of microgrant tranche 1 and preparation of microgrant tranche 2. Cohort 3 facilitators conducted final remobilization activities for their communities in preparation for their withdrawal in December. Most of the Cohort 3 facilitators have been retained on contract by CSA to implement the SMC/PTA training expansion program.

**Community Match.** As per the FY 2002 Continuation Application, with the addition of new funds to the CSA project, the total match obligation has been increased from \$1,624,000 to \$2,536,654. The cumulative 'community match' collected for CSA partnership school communities through 31 December 2001 was \$1,111,199; an average of \$4,979 per each of 18 Cohort 1 PSCs, \$8,349 per each of 27 Cohort 2 PSCs, \$8,774 per each of 54 Cohort 3 PSCs, \$2,444 per each of 126 Cohort 4 PSCs, and \$233 per each of 62 Cohort 5 PSCs. Detailed tracking sheets are included under separate cover. With the \$252,714 that has been collected in institutional match, CSA now has a total of \$1,363,913, or 54% of the total obligation.

**Field Time and Project Staff.** Average field time for senior staff for the quarter was 65 percent, which included the project director, deputy director for finance and operations, and two associate directors for field activities. Field vehicle usage time was 96 percent.

## CUMULATIVE TRACKING SUMMARY OF KEY ACTIVITIES COMPLETED - FY 98/99/00/01

### Sub Activity 1: Community Awareness, Responsibility and Advocacy Increased

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Dec. 2001 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
Baseline	18	27	54	78			21
PLA	18	27	54	126			62
IEC Comm. Drama (public forum)	18	27	54/54	126			
IEC Re-mobilization (video drama/forum or story picture- card/forum)	18/6/18	27	54		54		
IEC Calendars (pocket/wall)	10,000/ 400	25,000/ 600	20,000/ 1,000	25,000			
IEC Radio Programs (6 sites)	239 programs & 6 launches				42 programs		

### Sub Activity 2: School Support Organizations Strengthened

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Dec. 2001 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
SPIP Development	18	27	54	126			62
SMC/PTA Training	5, 3, 2 & 2 days	5, 3, 2 & 2 days	5, 3 & 2 days	5 days		3 days	
Microgrant	Tr. 1 (18) Tr. 2 (18) Tr. 3 (16)	Tr. 1 (27) Tr. 2 (27) Tr. 3 (25)	Tr. 1 (54) Tr. 2 (54) Tr. 3 (54)	Tr. 1 (126)		Tr. 2 (123)	
IEC Newsletter	Vol.1 #1-3 Vol.2 #1-3	Vol.1 #1-3 Vol.2 #1-4	Vol.2 #1-4 Vol.3 #1-3	Vol.2 #4 Vol.3 #1-3			

(Note: SPIPs, SMC/PTA training, & microgrants completed by the end of the quarter.)



### Sub Activity 3: Communities Participating in Design, Implementation & Monitoring

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Dec. 2001 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (54 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
SMC/PTA Self-Appraisal (3 times in 2 years)	18 (first) 18(second) 18 (third)	27 (first) 27 (second) 27 (third)	54 (first) 54 (second) 54 (third)	126 (first)		126 (second)	
SPIPs Review & Update	18/9/18	27/18/5/27	54		54		
Re-mobilization/ Refresher & Phase-out	18 18 (phase-out)	27 27 (phase-out)	54		54		
Assessment/Impact	18	27			54		

### SUMMARY OF EXPENDITURES FOR THE QUARTER

<b>Contract:</b>	Total Estimated Amount	\$ 5,355,748
<b>Expenditures:</b>	Actual Cumulative Expenditures through 30 September 2001	\$ 4,280,597
	Estimated Expenditures for 1 October – 31 December 2001	\$ 449,727
	Estimated Cumulative Expenditures through 31 December 2001	\$ 4,730,324
<b>Remaining Unexpended Balance:</b>		\$ 625,424

### PLANS FOR NEXT QUARTER

The work plan includes conduct of Cohort 4 Remobilization, delivery of Cohort 4 PLA training in support of the district grant implementation, conduct of Cohort 5 5-day SMC/PTA training, conduct of TOT workshop, district visits, and initial training workshops for M&E capacity building building program, conduct of initial TOT workshops for Cohort 4 SMC/PTA expansion, conduct of Cohort 5 4-day District Management Training and District Grant Review, and continuation of the IEC radio programme.

### PROJECT OFFICE TRAVEL SCHEDULE – JANUARY THROUGH MARCH 2002

#### Remobilisation – Cohort 4

10-12 January	Jaman – Kokua Presby, Tano – Subriso No. 2 Presby, Afigya Sekyere – Denase LA, Ejisu Juaben – Achiasse Meth, Mpohor Wassa – Prato No.1, Yilo - New Somanya, Asuogyaman – Anum, Nkwanta – Ofosu, Jasikan- Bowiri Abohire
13-15 January	Jaman – Buni R/C, Tano – Koforidua, Afigya Sekyere – Kyerekrom, Ejisu Juaben – Boamadumase, Mpohor Wassa -Brofoyedu
14-16 January	Yilo – Korm, Asuogyaman – Tosen Nyanoa, Nwanta – Kecheibi L/A, Jasikan – Nkonya Tayi
16-18 January	Jaman – Asare D/C, Tano – Techimantia Islamaic, Afigya Sekyere– Amoako, Ejisu Juaben – Boankra Meth, Mpohor Wassa – Sekyere Heman
18-20 January	Yilo – Sawyer, Asuogyaman – Akwamu, Nkwanta – Kecheibi R/C, Jasikan - Ahenkro
19-21 January	Jaman – Taano D/C, Tano – Subonpang Methodist, Afigya Sekyere – Dawu R/C, Ejisu Juaben – Essieninmpong Methodist, Mpohor Wassa – Abukrom
22-24 January	Yilo – Klo Begoro, Asuogyaman – Gyakiti, Nkwanta – Abrewankor, Jasikan – Akaa, Jaman – Buobunu, Tano – Tanokrom, Afigya Sekyere – Bedomasi, Ejisu Juaben - Essieninmpong LA, Mpohor Wassa - Abrodzewurom
25-27 January	Jaman – Koonsia R/C, Tano – Dwenase L/A, Afigya Sekyere – Domeabra Presby, Ejisu Juaben – Abankrom, Mpohor Wassa – Ekutuase D/C
26-28 January	Yilo – Oterkpo, Asuogyaman – Afigya Sekyere – Denase LA, Ejisu Juaben – Achiasse Meth, Mpohor Wassa – Prato No.1, Yilo - New Somanya, Asuogyaman – Anum, Nkwanta – Ofosu, Jasikan- Bowiri Abohire

28-30 January	Jaman – Gonasua Presby, Tano – Nkwantabisa, Afigya Sekyere – Abrakaso L/A, Ejisu Juaben – Achiase Antoa, Mpohor Wassa - Domama
30 January -1 Feb	Yilo – Bukonor, Asuogyaman – New Akraide, Nkwanta – Abuburuwa, Jasikan – Atonkor
3-5 February	Yilo – Trawa, Asuogyaman – New Senche, Nkwanta – Obanda, Jasikan – Atakrom
4-6 February	Dormaa – Agyemankrom, Kwabere – Ntiribuoho, Twifo – Ashire Zion, Nzema – A B Bokazo, Wassa Amenfi – Wassa Dunkwa,
7-9 February	Dormaa – Koraso L/A, Kwabere – Adwumakasekese, Twifo – Kayareko, Nzema – Apendue SDA, Wassa Amenfi – Yirase D/C
8-10 February	Manya – Otokper, Ga – Kweiman, Krachi – Monkra, Kadjebi – Dapaah Amanta
10-12 February	Dormaa – Twumkrom, Kwabere – Baamang, Twifo – Daman, Nzema – Azulenoanu, Wassa Amenfi – Nkakaa
12-14 February	Manya – Sekesua, Ga – Pantang, Krachi – Ntewusae, Kadjebi – Pampawie
13-15 February	Dormaa – Kosane, Kwabere – Dumanafu, Twifo – Twifo No.1, Nzema – Anwia, Wassa Amenfi – Nkonsia
16-18 February	Dormaa – Amasu, Kwabere – Krobo, Twifo – Amakwamoano, Nzema – Barnoakpole, Wassa Amenfi – Wassa Asikuma, Manya – Nuaso, Ga – Ofankor, Krachi – Ehiamankylene, Kadjebi – Kadjebi EP
19-21 February	Dormaa – Subinkrom, Kwabere – Ejuratia, Twifo – Ankaako, Nzema – Esiana, Wassa Amenfi-Saa D/C
20-22 February	Manya – Atua, Ga – Okushibiade, Krachi – Bajamse, Kadjebi – Ahamsansu EP
22-24 February	Dormaa – Wamanafu, Kwabere – Aboabuja, Twifo – Watereso, Nzema – Kegyina, Wassa Amenfi – Saa R/C
24-26 February	Manya – Adjikpo Yokunya, Ga – Kweku Pamfo, Krachi – Dambai Lakeside, Kadjebi – Ahamsansu R/C
28 Feb. – 2 March	Manya – Kodjonya, Ga – Akotoshie, Krachi – Wankayaw, Kadjebi – Asato E/P
4-6 March	Manya – Matse Israel, Ga – Amuman, Krachi – Banka, Kadjebi – Asato R/C

#### PLA Training – Cohort 4

14-20 January	Dormaa, Tano, Jaman, Krachi, Twifo Heman, Manya Krobo, Yilo Krobo, Asuogyaman
23-29 January	Ejisu Juaben, Kwabere, Afigya Sekyere, Nkwanta, Kadjebi, Jasikan, Wassa Amenfi, Nzema East, Mpohor Wassa East, Ga

#### SMC/PTA Training – Cohort 5

21-26 January	TOT - Christian Village, Kumasi, Presby Women's Center, Abokobi
4-8 February	Akwapin South – Nsawam, Agona – Swedru, Gomoa, Techiman, Nkoranza, Wenchi
11-15 February	Sekyere West, Sekyere East, Ejura Sekyedumase, Tema, Kwaebibirem, Efutu-Awutu-Senya
18-22 February	Asikuma, Birim North, North Tongu, Juaboso Bia, Sefwi Wiawso, Offinso

#### SMC/PTA Expansion TOT Workshops – Cohort 4

25-26 February	Trainers Workshop – Kumasi
11-15 March	Jaman, Kwabere, Krachi, Ga
18-22 March	Mpohor Wassa, Kadjebi, Asuogyaman
25-29 March	Twifo Heman

#### District Management Training – Cohort 5

4-7 February	Tema, North Tongu, Awutu-Efutu-Senya,
11-14 February	Wenchi, Techiman, Nkoranza
18-21 February	Sekyere East, Sekyere West, Ejura Sekyedumase,
25-28 February	Offinso, Sefwi Wiawso, Juaboso Bia
4-7 March	Agona, Gomoa, Asikuma Odoben
11-14 March	Kwaebibirem, Birim North, Akwapim South

#### District Grant Review – Cohort 5

26-27 March	North Tongu, Tema
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## **M&E Capacity Building TOT**

28 January -2 Feb Marina Hotel, Dodowa

## **M&E Capacity Building District Visits – Cohort 4 (south)**

5-6 February	Ga, Kwabere
7-8 February	Asuogyaman, Ejisu Juabeng
11-12 February	Afigya Sekyere, Jaman, Nkwanta, Kadjebi
14-15 February	Tano, Dormaa, Krachi, Jasikan
18-19 February	Manya Krobo, Yilo Krobo, Nzema East, Mphohor Wassa East
21-22 February	Wassa Amenfi, Twifo Heman

## **M&E Capacity Building Cluster Training 1 – Cohort 4 (south)**

25 – 1 March	Cohort 4 Cluster 1 (Kwabere, Ejisu, Tano, Afigya Sekyere, Jaman, Dormaa)
4-8 March	Cohort 4 Cluster 2 (Wassa Amenfi, Nzema East, Mpohor Wassa East, Twifo Heman, Ga, Asuogyaman), Cohort 4 Cluster 3 (Krachi, Nkwanta, Kadjebi, Jasikan, Manya, Yilo Krobo)

## **M&E Capacity Building On-Site Training 1 – Cohort 4 (south)**

14-15 March	Mphohor Wassa East, Wassa Amenfi, Nzema East, Twifo Heman
18-19 March	Dormaa, Jaman, Tano
21-22 March	Kwabere, Ejisu Juaben, Afigya Sekyere
25-26 March	Manya Krobo, Yilo Krobo, Asuogyaman, Ga
28-29 March	Krachi, Nkwanta, Kadjebi, Jasikan

## **IEC - Radio Programs**

8 & 22 January	Brong Ahafo, Sunyani
10 & 24 January	Eastern, Koforidua
9 & 23 January	Volta, Ho
11 & 25 January	Greater Accra, Ada
12 & 26 January	Central, Cape Coast
12 & 26 January	Western, Takoradi

5 & 19 February	Brong Ahafo, Sunyani
7 & 21 February	Eastern, Koforidua
6 & 20 February	Volta, Ho
8 & 22 February	Greater Accra, Ada
9 & 23 February	Central, Cape Coast
9 & 23 February	Western, Takoradi

5 & 19 March	Brong Ahafo, Sunyani
7 & 21 March	Eastern, Koforidua
6 & 20 March	Volta, Ho
8 & 22 March	Greater Accra, Ada
9 & 23 March	Central, Cape Coast
9 & 23 March	Western, Takoradi

EDC

# QUALITY IMPROVEMENT IN PRIMARY SCHOOLS (QUIPS)

## COMMUNITY SCHOOL ALLIANCES (CSA) PROJECT

### QUARTERLY REPORT

1 October 2001 to 31 December 2001

USAID Cooperative Agreement No. 641-CA-00-97-00160-00

Education Development Corporation, Inc. (EDC)

SAVE the Children, U.S.

CARE International

#### INTRODUCTION

This quarterly report covers the period from 1 October 2001 to 31 December 2001 under USAID Cooperative Agreement No. 641-CA-00-97-00160-00. The report summarizes major accomplishments by the CSA project in Ghana during this period, plans for next period, and a summary of expenditures for the period. Briefly, the sub-activities of the CSA project are: 1) increased community awareness, responsibility, and advocacy for education; 2) strengthened school support organizations in each community; and 3) communities participating in the design, implementation and monitoring of schools.

#### MAJOR ACCOMPLISHMENTS

The following major accomplishments were completed during this quarter.

**PLA – Cohort 5.** PLA was conducted in the remaining 44 of the 62 Cohort 5 PSCs during this period, completing this activity for the cohort. There were six PLA teams, each led by a CSA staff member, all with local language capability, and each composed of three to five National Service facilitators and one to two district-level GES staff members. The PLA exercise takes four days and the teams reside in the communities. The exercise involves eight sub-groups: men, women, boys, girls, teachers, SMC/PTA executives, Chief/elders, and Unit Committee. At least two PLA sessions are held with each sub-group, culminating in a community-wide meeting where community actions are identified, discussed and prioritized for implementation. PLA reports for all 62 PSCs have been completed and will be distributed in January.

**SMC/PTA Manual.** Production of the SMC/PTA Manual for the GES is underway. Approximately 1,000 copies have been delivered to the CSA office and it is expected that the remaining 70,000 will be available for distribution by the end of the next quarter. CSA will distribute the manuals during Cohort 5 and 6 SMC/PTA Training and all SMC/PTA Expansion workshops.

**SMC/PTA Training – Cohort 4.** Three-day SMC/PTA training workshops were held in all 18 Cohort 4 districts (126 PSCs). Workshops were facilitated collaboratively by CSA staff, CSA facilitators, and GES staff. Following the workshops, visits were made to each community to review the current state of school improvement activities and to assist the communities to update their SPIPs.

**SMC/PTA Community-Based Refresher Training – Cohort 4.** As a supplement to the regular district-based SMC/PTA training cycle, Cohort 4 facilitators have been conducting community-based SMC/PTA training to both refresh those participants of the district-based workshops and to include additional community representatives who were not able to attend the district-based training. These workshops are generally one day and usually cover three or four topics from the SMC/PTA Resource Handbook.

**Microgrant – Cohorts 3 and 4.** All 54 Cohort 3 tranche 3 microgrant projects have been completed. All but 1 of the 126 Cohort 4 tranche 1 projects have been completed and 123 tranche 2 were awarded and distributed. These microgrants will begin to be tracked in the next quarter.

**Remobilization – Cohort 3.** Three-day remobilization exercises were conducted in all 54 Cohort 3 communities, in conjunction with the impact data collection activity. During the activity, communities updated their SPIPs and facilitators prepared them for the phase out of CSA.

**National Service Secretariat Pilot.** This program got underway during the quarter, starting with a TOT for GES and NSS staff, jointly delivered with CRS, and followed by Facilitator Training workshops in each of the seven pilot districts in the south: Jaman, Twifo Heman, Mpohor Wassa East, Kwabere, Asuogyaman, Ga, and Krachi. CSA staff provided technical support for the district level facilitator training workshops and will continue to make follow-up support visits in each of the 7 districts. Facilitators from these districts will also be involved in PLA workshops that are scheduled for January 2002, in support of the district grant implementation.

**District Management Training/District Grants.** CSA continues to work collaboratively with ILP in the delivery of District Management Training Kick-Off and Training workshops and District Grant Review workshops. Four 2-day regional kick-off workshops and 15 management training workshops were delivered to Cohort 4 during the quarter. During these workshops, CSA facilitators delivered modules on Involving Communities in Education Management and Participatory Planning. Seven regional district grant review workshops were also held during the quarter. During these workshops, CSA provided support for the development of the community participation components of the district grant applications.

**M&E Capacity Building Program.** Dr. Seth Spaulding, a CSA consultant, visited Ghana for the month of November to assist CSA with the development of the new M&E capacity building program. During his visit, CSA conducted a participatory development workshop with representatives of the national MOE, national, regional and district GES, and QUIPS and other development partners. A draft program design and training materials were developed at this workshop and continue to be refined by the CSA team. Implementation of the new program is scheduled to begin at the end of January 2002.

**IEC – Radio and Newsletter.** Forty-two live radio programs were conducted plus repeats on the alternate weeks; Sunyani/Brong Ahafo (7), Cape Coast/Central (7), Ho/Volta (7), Takoradi/Western (7), Koforidua/Eastern (7) and Ada/Greater Accra (7). Volume 3, Issue 4 of the newsletter, 'Voice from the Community' will be prepared and distributed in early January.

**Monitoring and Evaluation.** In August 2001, a random sample of 21 of the 62 Cohort 5 PSCs was drawn for the baseline data collection. During this quarter, baseline 'best practice' data was collected by the DMAs in the remaining 17 of these Cohort 5 PSCs, in conjunction with the PLA activity. The revised version of the 'Best Practice' assessment instrument, where the 18 original sub-objectives were reduced to 9, was used for this activity. Also in August 2001, the random samples of 18 Cohort 4 PSCs, 24 Cohort 4 supplementary communities, 9 Cohort 2 PSCs, and 6 Cohort 1 PSCs that have been used in the past were again scheduled for the R4 data collection. During this quarter, R4 data was collected in 13 Cohort 4 PSCs, 15 Cohort 4 supplementary communities, 4 Cohort 2 PSCs, and 4 Cohort 1 PSCs, completing the R4 data collection for FY 2001. Data was collected on the CSA focus areas of empowerment and participation in Cohort 4, using the original 'best practice' items for the PSCs and the revised 'best practice' items for the supplementary communities. Data was collected on the five CSA sustainability measures of empowerment, participation, partnerships, resources and transparency in Cohort 1 and Cohort 2, using the original 'best practice' items. Impact data was collected in all 54 Cohort 3 communities, in conjunction with the Remobilization activity. This data was collected on all 18 CSA 'best practice' items, using the original 'best practices' instrument. All data for all cohorts has been submitted to PME for processing and transmission to USAID.

**Facilitators.** Cohort 5 facilitators have completed the PLA activities, settled in their respective districts, and begun work on other community mobilization activities, including initial preparation for the community drama. These facilitators also attended a 3-day CSA facilitator training workshop to increase their understanding and competency in community mobilization techniques. Cohort 4 facilitators also assisted with the Cohort 5 PLA, conducted SMC/PTA training in their respective districts, and assisted their communities with the completion of microgrant tranche 1 and preparation of microgrant tranche 2. Cohort 3 facilitators conducted final remobilization activities for their communities in preparation for their withdrawal in December. Most of the Cohort 3 facilitators have been retained on contract by CSA to implement the SMC/PTA training expansion program.

**Community Match.** As per the FY 2002 Continuation Application, with the addition of new funds to the CSA project, the total match obligation has been increased from \$1,624,000 to \$2,536,654. The cumulative 'community match' collected for CSA partnership school communities through 31 December 2001 was \$1,111,199; an average of \$4,979 per each of 18 Cohort 1 PSCs, \$8,349 per each of 27 Cohort 2 PSCs, \$8,774 per each of 54 Cohort 3 PSCs, \$2,444 per each of 126 Cohort 4 PSCs, and \$233 per each of 62 Cohort 5 PSCs. Detailed tracking sheets are included under separate cover. With the \$252,714 that has been collected in institutional match, CSA now has a total of \$1,363,913, or 54% of the total obligation.

**Field Time and Project Staff.** Average field time for senior staff for the quarter was 65 percent, which included the project director, deputy director for finance and operations, and two associate directors for field activities. Field vehicle usage time was 96 percent.

#### CUMULATIVE TRACKING SUMMARY OF KEY ACTIVITIES COMPLETED - FY 98/99/00/01

##### Sub Activity 1: Community Awareness, Responsibility and Advocacy Increased

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Dec. 2001 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
Baseline	18	27	54	78			21
PLA	18	27	54	126			62
IEC Comm. Drama (public forum)	18	27	54/54	126			
IEC Re-mobilization (video drama/forum or story picture- card/forum)	18/6/18	27	54		54		
IEC Calendars (pocket/wall)	10,000/ 400	25,000/ 600	20,000/ 1,000	25,000			
IEC Radio Programs (6 sites)	239 programs & 6 launches				42 programs		

##### Sub Activity 2: School Support Organizations Strengthened

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Dec. 2001 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
SPIP Development	18	27	54	126			62
SMC/PTA Training	5, 3, 2 & 2 days	5, 3, 2 & 2 days	5, 3 & 2 days	5 days		3 days	
Microgrant	Tr. 1 (18) Tr. 2 (18) Tr. 3 (16)	Tr. 1 (27) Tr. 2 (27) Tr. 3 (25)	Tr. 1 (54) Tr. 2 (54) Tr. 3 (54)	Tr. 1 (126)		Tr. 2 (123)	
IEC Newsletter	Vol.1 #1-3 Vol.2 #1-3	Vol.1 #1-3 Vol.2 #1-4	Vol.2 #1-4 Vol.3 #1-3	Vol.2 #4 Vol.3 #1-3			

(Note: SPIPs, SMC/PTA training & microgrants support both Sub Activity 2 & 3.)

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### Sub Activity 3: Communities Participating in Design, Implementation & Monitoring

Activity	Cumulative 30 September 2001 (FY 98/99/00/01)				1 Oct. 01 – 31 Dec. 2001 (FY 2002)		
	Cohort 1 (18 PSCs)	Cohort 2 (27 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (54 PSCs)	Cohort 3 (54 PSCs)	Cohort 4 (126 PSCs)	Cohort 5 (62 PSCs)
SMC/PTA Self-Appraisal (3 times in 2 years)	18 (first) 18(second) 18 (third)	27 (first) 27 (second) 27 (third)	54 (first) 54 (second) 54 (third)	126 (first)		126 (second)	
SPIPs Review & Update	18/9/18	27/18/5/27	54		54		
Re-mobilization/ Refresher & Phase-out	18 18 (phase-out)	27 27 (phase-out)	54		54		
Assessment/Impact	18	27			54		

### SUMMARY OF EXPENDITURES FOR THE QUARTER

Contract:	Total Estimated Amount	\$ 5,355,748
Expenditures:	Actual Cumulative Expenditures through 30 September 2001	\$ 4,280,597
	Estimated Expenditures for 1 October – 31 December 2001	\$ 449,727
	Estimated Cumulative Expenditures through 31 December 2001	\$ 4,730,324
Remaining Unexpended Balance:		\$ 625,424

### PLANS FOR NEXT QUARTER

The work plan includes conduct of Cohort 4 Remobilization, delivery of Cohort 4 PLA training in support of the district grant implementation, conduct of Cohort 5 5-day SMC/PTA training, conduct of TOT workshop, district visits, and initial training workshops for M&E capacity building building program, conduct of initial TOT workshops for Cohort 4 SMC/PTA expansion, conduct of Cohort 5 4-day District Management Training and District Grant Review, and continuation of the IEC radio programme.

### PROJECT OFFICE TRAVEL SCHEDULE – JANUARY THROUGH MARCH 2002

#### Remobilisation – Cohort 4

10-12 January	Jaman – Kokua Presby, Tano – Subriso No. 2 Presby, Afigya Sekyere – Denase LA, Ejisu Juaben – Achiase Meth, Mpohor Wassa – Prato No.1, Yilo - New Somanya, Asuogyaman – Anum, Nkwanta – Ofosu, Jasikan- Bowiri Abohire
13-15 January	Jaman – Buni R/C, Tano – Koforidua, Afigya Sekyere – Kyerekrom, Ejisu Juaben – Boamadumase, Mpohor Wassa -Brofoyedu
14-16 January	Yilo – Korm, Asuogyaman – Tosen Nyanoa, Nwanta – Kecheibi L/A, Jasikan – Nkonya Tayi
16-18 January	Jaman – Asare D/C, Tano – Techimantia Islamaic, Afigya Sekyere– Amoako, Ejisu Juaben – Boankra Meth, Mpohor Wassa – Sekyere Heman
18-20 January	Yilo – Sawyer, Asuogyaman – Akwamu, Nkwanta – Kecheibi R/C, Jasikan - Ahenkro
19-21 January	Jaman – Taano D/C, Tano – Subonpang Methodist, Afigya Sekyere – Dawu R/C, Ejisu Juaben – Essieninmpong Methodist, Mporhor Wassa – Abukrom
22-24 January	Yilo – Kio Begoro, Asuogyaman – Gyakiti, Nkwanta – Abrewankor, Jasikan – Akaa, Jaman – Buobunu, Tano – Tanokrom, Afigya Sekyere – Bedomasi, Ejisu Juaben - Essieninmpong LA, Mpohor Wassa - Abrodzewurom
25-27 January	Jaman – Koonsia R/C, Tano – Dwenase L/A, Afigya Sekyere – Domeabra Presby, Ejisu Juaben – Abankrom, Mpohor Wassa – Ekutuase D/C
26-28 January	Yilo – Oterkpolu, Asuogyaman – Atimpoku, Nkwanta – Nyanbong, Jasikan - Guaman

28-30 January	Jaman – Gonasua Presby, Tano – Nkwantabisa, Afigya Sekyere – Abrakaso L/A, Ejisu Juaben – Achiase Antoa, Mpohor Wassa – Domama
30 January - 1 Feb	Yilo – Bukonor, Asuogyaman – New Akrade, Nkwanta – Abuburuwa, Jasikan – Atonkor
3-5 February	Yilo – Trawa, Asuogyaman – New Senche, Nkwanta – Obanda, Jasikan – Atakrom
4-6 February	Dormaa – Agyemankrom, Kwabere – Ntiribuoho, Twifo – Ashire Zion, Nzema – A B Bokazo, Wassa Amenfi – Wassa Dunkwa,
7-9 February	Dormaa – Koraso L/A, Kwabere – Adwumakasekese, Twifo – Kayareko, Nzema – Apendue SDA, Wassa Amenfi – Yirase D/C
8-10 February	Manya – Otrokper, Ga – Kweiman, Krachi – Monkra, Kadjebi – Dapaah Amanta
10-12 February	Dormaa – Twumkrom, Kwabere – Baamang, Twifo – Daman, Nzema – Azulenoanu, Wassa Amenfi – Nkaka
12-14 February	Manya – Sekesua, Ga – Pantang, Krachi – Ntewusae, Kadjebi – Pampawie
13-15 February	Dormaa – Kosane, Kwabere – Dumanafu, Twifo – Twifo No.1, Nzema – Anwia, Wassa Amenfi – Nkonsia
16-18 February	Dormaa – Amasu, Kwabere – Krobo, Twifo – Amakwamoano, Nzema – Bamoakpole, Wassa Amenfi – Wassa Asikuma, Manya – Nuaso, Ga – Ofankor, Krachi – Ehiamankyene, Kadjebi – Kadjebi EP
19-21 February	Dormaa – Subinkrom, Kwabere – Ejuratia, Twifo – Ankaako, Nzema – Esiana, Wassa Amenfi – Saa D/C
20-22 February	Manya – Atua, Ga – Okushibiade, Krachi – Bajamse, Kadjebi – Ahamsansu EP
22-24 February	Dormaa – Wamanafu, Kwabere – Aboabuja, Twifo – Watereso, Nzema – Kegyina, Wassa Amenfi – Saa R/C
24-26 February	Manya – Adjikpo Yokunya, Ga – Kweku Pamfo, Krachi – Dambai Lakeside, Kadjebi – Ahamansu R/C
28 Feb. – 2 March	Manya – Kodjonya, Ga – Akotoshie, Krachi – Wankayaw, Kadjebi – Asato E/P
4-6 March	Manya – Matse Israel, Ga – Amuman, Krachi – Banka, Kadjebi – Asato R/C

#### **PLA Training – Cohort 4**

14-20 January	Dormaa, Tano, Jaman, Krachi, Twifo Heman, Manya Krobo, Yilo Krobo, Asuogyaman
23-29 January	Ejisu Juaben, Kwabere, Afigya Sekyere, Nkwanta, Kadjebi, Jasikan, Wassa Amenfi, Nzema East, Mpohor Wassa East, Ga

#### **SMC/PTA Training – Cohort 5**

21-26 January	TOT - Christian Village, Kumasi, Presby Women's Center, Abokobi
4-8 February	Akwapin South – Nsawam, Agona – Swedru, Gomoa, Techiman, Nkoranza, Wenchi
11-15 February	Sekyere West, Sekyere East, Ejura Sekyedumase, Tema, Kwaebibirem, Efutu-Awutu-Senya
18-22 February	Asikuma, Birim North, North Tongu, Juaboso Bia, Sefwi Wiawso, Offinso

#### **SMC/PTA Expansion TOT Workshops – Cohort 4**

25-26 February	Trainers Workshop – Kumasi
11-15 March	Jaman, Kwabere, Krachi, Ga
18-22 March	Mpohor Wassa, Kadjebi, Asuogyaman
25-29 March	Twifo Heman

#### **District Management Training – Cohort 5**

4-7 February	Tema, North Tongu, Awutu-Efutu-Senya,
11-14 February	Wenchi, Techiman, Nkoranza
18-21 February	Sekyere East, Sekyere West, Ejura Sekyedumase,
25-28 February	Offinso, Sefwi Wiawso, Juaboso Bia
4-7 March	Agona, Gomoa, Asikuma Odoben
11-14 March	Kwaebibirem, Birim North, Akwapim South

#### **District Grant Review – Cohort 5**

26-27 March	North Tongu, Tema
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## **M&E Capacity Building TOT**

28 January -2 Feb Marina Hotel, Dodowa

### **M&E Capacity Building District Visits – Cohort 4 (south)**

5-6 February	Ga, Kwabere
7-8 February	Asuogyaman, Ejisu Juabeng
11-12 February	Afigya Sekyere, Jaman, Nkwanta, Kadjebi
14-15 February	Tano, Dormaa, Krachi, Jasikan
18-19 February	Manya Krobo, Yilo Krobo, Nzema East, Mphohor Wassa East
21-22 February	Wassa Amenfi, Twifo Heman

### **M&E Capacity Building Cluster Training 1 – Cohort 4 (south)**

25 – 1 March	Cohort 4 Cluster 1 (Kwabere, Ejisu, Tano, Afigya Sekyere, Jaman, Dormaa)
4-8 March	Cohort 4 Cluster 2 (Wassa Amenfi, Nzema East, Mpohor Wassa East, Twifo Heman, Ga, Asuogyaman), Cohort 4 Cluster 3 (Krachi, Nkwanta, Kadjebi, Jasikan, Manya, Yilo Krobo)

### **M&E Capacity Building On-Site Training 1 – Cohort 4 (south)**

14-15 March	Mphohor Wassa East, Wassa Amenfi, Nzema East, Twifo Heman
18-19 March	Dormaa, Jaman, Tano
21-22 March	Kwabere, Ejisu Juaben, Afigya Sekyere
25-26 March	Manya Krobo, Yilo Krobo, Asuogyaman, Ga
28-29 March	Krachi, Nkwanta, Kadjebi, Jasikan

### **IEC - Radio Programs**

8 & 22 January	Brong Ahafo, Sunyani
10 & 24 January	Eastern, Koforidua
9 & 23 January	Volta, Ho
11 & 25 January	Greater Accra, Ada
12 & 26 January	Central, Cape Coast
12 & 26 January	Western, Takoradi

5 & 19 February	Brong Ahafo, Sunyani
7 & 21 February	Eastern, Koforidua
6 & 20 February	Volta, Ho
8 & 22 February	Greater Accra, Ada
9 & 23 February	Central, Cape Coast
9 & 23 February	Western, Takoradi

5 & 19 March	Brong Ahafo, Sunyani
7 & 21 March	Eastern, Koforidua
6 & 20 March	Volta, Ho
8 & 22 March	Greater Accra, Ada
9 & 23 March	Central, Cape Coast
9 & 23 March	Western, Takoradi